

our EXCELLENCE
is derived from a TEAM
that CREATES opportunities,
CELEBRATES achievements,
and GROWS our community.
Working together Team Cape Fox
EXEMPLIFIES success."

Chris Luchtefeld Chief Executive Officer Cape Fox Corporation



2022 has stood out as a year that brought back tourism, celebrated a reunited team, and allowed us to expand our company and our capabilities into new areas. Last year was another year of growth and stability for Cape Fox Corporation (CFC), with an 11.9% growth in revenue. 2022 provided many highlights for CFC, including the first full tourism season in two years, multiple awards for our commercial businesses and communications team, expanded opportunities to support our communities, increased employment opportunities, and continued economic expansion with more investment prospects. As always, the hard work achieved, and the success garnered by CFC was not done alone but through the diligent, committed, and exceptional team at the heart of Cape Fox. In 2022, we were all able to celebrate, create, and expand our community by working together.

Cape Fox Corporation's mission is to provide employment opportunities, financial support, and land management for our Shareholders. The Corporation grew in success, but more importantly, was able to continue to meet its mission and goals successfully.

CFC worked hard to provide for our Shareholders, employees, customers, and communities.

Blair

Through all our growth in 2022, Cape Fox

stood out because Cape Fox Cares.

Gunalcheesh!

Clifford Blair President Board of Directors

Cape Fox Corporation

P.O. Box 8558 • Ketchikan, Alaska 99901 • Phone 9

Employment

Cape Fox Corporation and its subsidiaries, has grown to be one of Southeast Alaska's premier employers, with 417 employed during the 2022 season.

Cape Fox Corporation (CFC) has become an industry leader in federal contracting, hospitality, and tourism. CFC is also a premier employer in Southeast Alaska and with U.S. Federal Agencies. CFC remains dedicated to providing employment opportunities for our commercial, federal, and corporate businesses. With the return of a tourism season in 2022, we were able to expand our hiring opportunities greatly. In 2022, CFC also saw an increased number of contract awards with the federal government. These awards afforded us the ability to expand our employment opportunities, increase our expertise, further develop our capabilities, and augment the CFC brand. CFC remains focused on providing employment to our Shareholders and descendants.

| EMPLOYMENT CATEGORIES | 2022 EMPLOYEE NUMBERS | 2021 EMPLOYEE NUMBERS |
|--|--------------------------|--------------------------|
| Commercial Employees in Alaska Total | 385 | 255 |
| Federal Employees in Alaska Total | 24 | 11 |
| Shared Services Alaska Employees Total | 8 | 5 |
| Alaska Natives Employed | 139 | 97 |
| Shareholders Employed | 15 | 13 |

| CAPE FOX WEBSITE CAREER PAGES |
|-------------------------------|
| |
| CapeFoxCORP.com/careers/ |
| |
| CapeFoxFCG.com/careers.shtml |
| |







Cape Fox Corporation provided 6 recipients \$11,667 from the Eugene Trout Scholarship during the 2022-2023 academic year.

Education

Cape Fox Corporation (CFC) believes education can provide opportunities for future generations. CFC helps our youth through the Eugene Trout Scholarship Program, which distributes scholarships to young Shareholders for their higher education needs. The Cape Fox Shareholder Tináa Trust Eugene Trout Scholarship (ETS) Program is open to CFC Shareholders and their immediate families. The ETS Program awards academic scholarships for undergraduate, graduate, and vocational studies at accredited colleges or universities. In 2022, the CFC Board of Directors approved Eugene Trout Scholarships for six applicants for the 2022-2023 academic year, with a total award amount given of \$11,667.

| EUGENE TROUT SCHOLARSHIP RECIPIENTS | STUDY PROGRAMS / SCHOOLS | |
|-------------------------------------|---|--|
| Christopher Yellow Eagle | Mechanical Engineering – Metropolitan State University/Denver | |
| Randy Estrin | Business Administration – Haskell Indian Nations University | |
| Rebecca Estrin | Indigenous Studies – Haskell Indian Nations University | |
| Eric Guthrie | Environmental Studies – University of Alaska Southeast | |
| Kiara Hodges | General Studies – North Idaho College | |
| Savanna Nieshe | Liberal Arts – Haskell Indian Nations University | |





Community

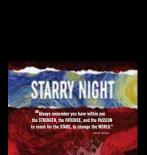
Tlingit natives believe strongly in family and community. We believe that by giving back to others within the community, we are making everyone stronger. Cape Fox Corporation (CFC) has carried those core beliefs into the business. As CFC continues to grow, expand, and succeed, we have discovered increased opportunities to give back through the Cape Fox Cares Program. Cape Fox Cares was established in 2019 to have an organized and effective community support program. CFC's mindful approach to social giving cares about our local communities across the nation, wherever CFC exists. We strive to preserve our Tlingit and CFC culture, educate our youth, support our military, and strengthen our communities because CAPE FOX CARES. With the growth and financial stability of the organization in 2022, we saw increased opportunities for CFC to support our communities through philanthropy and events. In 2022, CFC donated over \$55,500 to support our friends, neighbors, and community.

| ORGANIZED EVENT | BENEFITS |
|-------------------------|--|
| LAW ENFORCEMENT SUPPORT | |
| Santa Cop Program | Gift Funding for 12 Kids – Law Enforcement program to support underprivileged kids |
| Battlefield Lodge #43 | Law Enforcement and community educational support |

| YOUTH SPONSORSHIP | | |
|-------------------------|---|--|
| Kayhi Basketball | Donation 2022 Season Youth Basketball League | |
| Kayhi Volleyball | Donation 2022 Season Youth Volleyball Sponsorship | |
| Ketchikan Little League | Donation 2022 Season Youth Little League Sponsorship Donation | |
| Ketchikan Killer Whale | 2022 Season Youth Swim Club Sponsorship | |
| Ketchikan High School | Ketchikan High School Yearbook Sponsor | |
| Coats for Kids 2022 | Community Support | |

| COMMUNITY SUPPORT | |
|-----------------------------------|---|
| Jonathan Williams | Cape Fox Cares provided Jonathan Williams with a donation to represent Alaska at the Special Olympics |
| Cape Fox Cultural Foundation | April 2022-July 2022 – an online fundraiser was held to support Cape Fox Cultural Foundation |
| Ketchikan Rotary Club 2000 | Support Community Services and Fellowship |
| STEM Camp for Kids | June 2022 – Cape Fox Cares contributed to the Smart Community STEM Camp (SCSC), which assisted with enabling 25 children to attend the SCSC STEM Camp in Quantico, Virginia |
| Thanksgiving Meal Saxman Donation | Community Support |
| Christmas Meal Saxman Donation | Community Support |





Each year Cape Fox Corporation invests in our local youth programs with donations and sponsorships.



Online and in-store fundraisers were held to assist Cape Fox Cultural Foundation with bringing educational experiences to the public, while helping preserve and support Tlingit heritage and culture.



Eagles Nest Pizzeria continued to build-out the restaurant space for an anticipated opening in 2023.



CFC received a grant to provide residential broadband connectivity, related devices, and computer software to qualified households in Ketchikan and the surrounding area.

Economic Development

In 2022, Cape Fox Corporation (CFC) continued to invest in our tourism and commercial businesses. We were delighted to have our first full tourism season in two years, which allowed us to expand our commercial investments by purchasing more vans for our Cape Fox Tours, beginning construction on a new commercial business, and beginning renovations to the Cape Fox Lodge tram system. 2022 also saw an increase in the digital development of our commercial businesses and offerings. These digital services will allow CFC to educate further and promote CFC and the Tlingit culture while also allowing us to continue to support and provide for our community.

| RENOVATIONS & ENHANCEMENTS | DIGITAL DEVELOPMENT | |
|--|---|--|
| At the George Inlet Cannery and Ward Cove obtained Clover devices – a point-of-sale system to record sales | Cape Fox Lodge began a new property management system – Opera Cloud | |
| Eagles Nest, the new commercial restaurant and | Cape Fox Lodge has a new mobile app for guests to use | |
| pizzeria, construction continued | Cape Fox Lodge has a new keyless entry system (accessible with the new app) | |
| Ward Cove added a second bar in the new Theater area | | |
| Bar Harbor expanded its patio area to hold a larger capacity of guests while improving the speed and ease of food delivery for the servers | Community Philanthropic Page – Website Page addition to CFC site | |
| | Eugene Trout Scholarship – Website page added to CFC site | |
| Renovated the building behind the Cannery to provide staff housing | Cape Fox Tours - Recruitment video | |
| Purchased and renovated the Steadman Building to | Cape Fox Cultural Foundation – Fundraising video | |
| provide additional staff housing | Dockside Galley – New website began | |
| Cape Fox Tours purchased 1 luggage truck and 32 vans - 4 motor coaches were also leased | Ketchikan Innovation Hub – New website began | |
| New meeting equipment to support Shareholders during online meetings | | |

Economic Benefits

NTIA Tribal Broadband Connectivity Grant

The Cape Fox Corporation (CFC) established the Cape Fox Shareholder Tináa Trust (The Trust) in July 2019. The Trust offers significant tax-related benefits to Shareholders and the Corporation. Along with corporate economic benefits for our Shareholders, additional benefits from The Trust in 2022 included Bereavement Assistance and Shareholder Distributions.

| BENEFICIARIES |
|------------------|
| 3 Shareholders |
| CFC Shareholders |
| CFC Shareholders |
| CFC Shareholders |
| NEFICIARIES |
| |

| | and the surrounding area | |
|---|--------------------------|------------------|
| CORPORATE BENEFITS | | BENEFICIARIES |
| Coverage of Principal Life Insurance Premiums | | CFC Shareholders |

Qualified Alaska native households living in Ketchikan





