

Totem Times

Building A Better Community By Providing Quality Communications



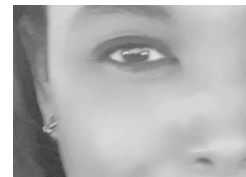
50 Years of ANCSA

The Alaska Native Claims Settlement Act (ANCSA) was passed and signed into law by President Richard Nixon on... page 5



Prestigious Fellowship Award

Cape Fox Corporation (CFC) and the Tlingit Alaska Natives of Saxman, Alaska have strong historical connections. CFC strongly believes ... page 6



A Vision of Hope

The Cape Fox Corporation (CFC) Board of Directors approved Eugene Trout Scholarships for five applicants during the ... page 7

CFC Takes A GIANT LEAP Ahead as a Leading Alaska Business



It is October, and that means it is also time to learn who are Alaska's Top 49ers in business. Cape Fox Corporation (CFC) has enjoyed five consecutive years of growth. Last year in 2020, CFC reported its most significant year of growth with over 60% gains in revenue, and this growth is being recognized.

continued on page 4

Putting Community First Plans Underway for Saxman Revitalization and Community Development



On October 1, 2021, Cape Fox Corporation (CFC) was one of the representative organizations in attendance at a historic meeting that was also attended by the Saxman City Council and Mayor, Frank Seludo, and the Organized Village of Saxman (OVS). All three entities are working together to strategize and put plans in place that will focus on community development and the revitalization of Saxman, Alaska.

For the first time, all three entities are working together. They will form a Community Development Corporation (CDC).

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CHAIRMAN'S MESSAGE



“Our successful growth of the past five years has allowed us to invest more in our business, our employees, and most importantly, our Shareholders.”

For six years, I have had the distinct honor of serving as the Chairman of the Cape Fox Corporation (CFC) Board of Directors. The Board and I have been privileged to watch as the Corporation has spent the last five years successfully growing and expanding. This has allowed us to invest more in the business, our employees, and most importantly, our Shareholders. The last quarter was no exception. Over the last quarter we saw continued growth and strength. We have also been able to witness the recognition of CFC with numerous awards both commercially and for the federal business. As we head into the holiday season, we are often reminded about such attributes as gratitude, celebration, and unity. Before we review the last quarter, and in the spirit of the upcoming holidays, I wish to convey how grateful I am for my family, my community, our CFC Shareholders and employees, and our heritage, which taught us lessons that carry us throughout our lives and will provide insight for future generations.

The last quarter held many encouraging and hopeful signs of a return to some normalcy and celebration including the 48th Annual Meeting on September 18th. I took pleasure in seeing the happy faces of those in attendance as we were able to return to an in-person format. The election for the new Board of Directors was held successfully.

The Board and I enjoyed hearing our Shareholders' feedback regarding the direction of the company. CFC's mission is to support our Shareholders. We work together to meet this mission every year.

As a company, we remain strong and thriving. On the commercial business, our Lodge, the Village Store, and our restaurants are already making preparations for the upcoming holiday season with events for friends and families in our community. Our Federal Contracting Group (FCG) had a busy quarter, and we are projecting another profitable end of year for the business. As the federal budget year came to a close at the end of September, FCG was able to a few contract wins. The success on our federal side has also allowed us to introduce a new subsidiary, Cape Fox Endeavor.

What stands out the most to me as I review the previous quarter are the accolades, awards, and celebrations. Being able to celebrate as a unified team provides me with much optimism for the future of CFC. The company was recognized again as a leading Alaska business by Alaska Business magazine, our Shareholder and CFC employee, Kelly White earned a prestigious fellowship award for his creative, unique, and Tlingit-inspired artwork, and our Lodge and restaurants continue to win recognition and awards.

As I reflect over everything that CFC has accomplished throughout the year, I am reminded of the hope I felt as we began 2021. This hope was for a return to life as we knew

it, or the strength to adapt to any changes. This hope included finding new ways to continue the growth of CFC while also relishing in the success we have already accomplished. And, finally, this hope included striving to continue the mission of the organization while also keeping our proud, honorable Tlingit heritage alive. Those were my hopes as we began the year and as I sit here reflecting on all that has been accomplished, we have been successful, far exceeding what I had envisioned. The success the company has had over the years is not mine or yours alone, it is ours. The Board and I have watched the hard work put in by everyone, employees, Shareholders, and customers to contribute to the success of CFC. That is the meaning of team.

CFC is a community, and we strive for a shared mission, having a stable Corporation for our current and future Shareholders. No matter what challenges or successes lie ahead, we share them because we work together united. Just as we work together, we will hope together for the strength, prosperity, and continued unity of our Corporation into the future.

Gunalcheesh

A handwritten signature in blue ink that reads "Richard Shields Sr.".

Richard Shields, Sr.
Board of Directors Chairman
Cape Fox Corporation



Putting Community First

This newly formed Corporation will focus on the development and revitalization of the Saxman Village. Charles Parker from Alaska Village Initiatives (AVI) led the strategic planning session that outlined the responsibilities, governance structure, priorities, and vision for the Community Development Corporation (CDC). This is a shared vision of all three entities that includes a list of priorities that need to be performed to move the Village forward.

This is a historic moment for Saxman, Alaska as noted by Joe Williams, Jr., President of the Organized Village of Saxman (OVS), "Never before in the history of Saxman has OVS, the City of Saxman, and Cape Fox Corporation, the ANC for the Village of Saxman, met to discuss the future of Saxman. I have been working for 26 years to make this meeting happen and it has finally happened!"

One of the plans in discussion is the building of a new grocery store that will service Saxman. Joe Williams noted that "a grocery store of some kind should be built in Saxman for residents of the south end of greater Ketchikan which includes all Saxman residents and shareholders."

The mayor of Saxman, Frank Seludo, has been devoted to strengthening the com-

munity of Saxman. He stated that "We as elected officials must work for the betterment of the people who elected us. So, we have continued to work towards building a grocery store. We care for our community and listen, and we did hear the response from the constituents."

"I am extremely grateful that all three entities in Saxman are working together for the betterment of Saxman and its people." – Clifford Blair

Additionally, Clifford Blair, President of the CFC Board of Directors, has expressed support of this historic initiative by declaring that, "I am extremely grateful that all three entities in Saxman are working together for the betterment of Saxman and its people. With the creation of the new CDC, we can now get things done faster than ever for our shareholders, extended family shareholders, and community members."

The creation of the CDC is a defining moment for Saxman, Alaska as it brings together community leaders to work together in unison. The plans being put forward will move Saxman forward commercially and will bring greater economic stability to the community. ■



Here is a listing of links to all the Cape Fox social media channels. We would love to connect with you.

Cape Fox Corporation

Follow @CapeFoxCorp on Twitter, Facebook, LinkedIn, Instagram, or YouTube

Cape Fox Federal Contracting Group

Follow @CapeFoxFCG on Twitter, Facebook, LinkedIn, or YouTube

Cape Fox Lodge

Follow @CapeFoxLodge on Facebook, Instagram, or YouTube

Sweet Mermaids

Follow @SweetMermaids on Facebook and @SweetMermaidsKetchikan on Instagram

Dockside Galley in Saxman

Follow @docksidegalleysaxman on Facebook

108 Tap House and Burger Bar

Follow @108-Tap-House-Burger-Bar on Facebook or Instagram

Bar Harbor Ale House

Follow @BarHarborAleHouse on Facebook or Instagram

The Village Store

Follow @TheVillageStoreSaxman on Facebook and @the.village.store on Instagram

Cape Fox Cultural Foundation

Follow @capefoxculturalfoundation on Facebook

Faces of Ketchikan

Follow @FacesOfKetchikan on Facebook or Instagram

Lost Shareholders

Cape Fox Corporation (CFC) is dedicated to keeping in touch with our Shareholders. We want to ensure you can be reached for future corporate publications including the Totem Times newsletters, job openings, important notices, and future distributions.

We need your help to find the Lost Shareholders listed below:

- David R Baines
- Rochelle Parker
- Jennette A Brew
- Clifford Perez Jr
- Melvin F Charles
- Ouida L Trout
- Rey J Denny
- Dwight H Vandel
- Richard D Meade

If you know anyone on this list, please encourage them to update their contact information by registering online or contacting Shareholder Services.

MyCapeFox.com

ShareholderServices@capefoxcorp.com

907.225.5163

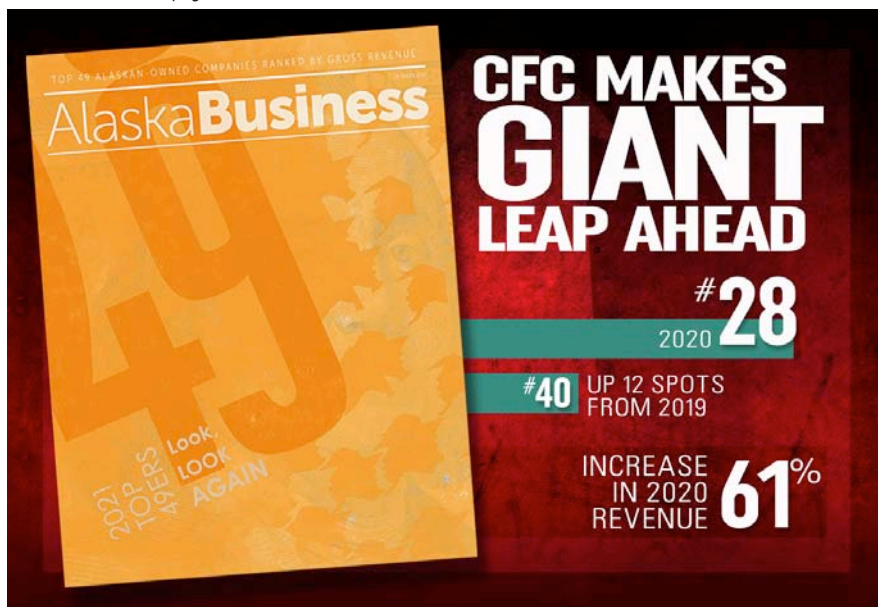
Unsettled Estates

CFC gives its deepest condolences to the families of Shareholders who have passed away. The list below shows the estates that have not been settled. Estates go unsettled if beneficiaries do not complete enrollment or CFC has not received documentation from the family such as a death certificate, will or testamentary, or a Affidavit of Heirship form.

If you are a beneficiary of a Shareholder on the list below, please contact Shareholder Services by email at **shareholderservices@capefoxcorp.com** or by phone at **907.225.5163** to learn what information is needed to complete the estate transfer.

- Ernestine M Blair
- Toni E Johnson
- Lucille Blake
- Carolyn R Leask
- Martha L Casallo
- Mark A Lemler
- Roderick Chappel
- Sharon Lopez
- James A Charles Jr
- Audrey J. Perez
- Samuel J Denny
- Shirley Ann Ritter
- Kathy J Dunne
- George K Samuel
- Barbara Lee Giesick
- Tristan A Vandel
- David W Guthrie
- Julie A Wasuli
- Jeromy L Johnson
- Christopher Williams
- Larry J Johnson Jr
- William K Williams
- Laureen D Johnson

continued from cover page



Alaska Business, a monthly Alaska magazine that provides insights, discussions, and spotlights of Alaska businesses and the various industries throughout the state, has named Cape Fox Corporation (CFC) #28 in top Alaska businesses for 2021. This year CFC leaped ahead 12 points because of our growth in 2020, marking CFC as the corporation with the largest growth.

Alaska Business is the premier magazine and website publication for businesses in Alaska that covers news and recognition of Alaska businesses from large multinational corporations to small businesses. The magazine has awarded the Top 49er award to companies since 1985. This award recognizes companies ranked by their gross revenue. To be recognized, an enterprise must be at least 51 percent Alaska-owned with operations in the state. The Top 49er recognition includes Alaska's major business sectors, including Alaska Native, transportation, oil and gas, finance, construction, and retail.

Last year was unique, and it required CFC, employees, Shareholders, and customers to adapt to new situations. CFC's success last year was due to the hard work

and unity, but also our resilience and adaptability. CFC's extraordinary growth in 2020 shows that our Cape Fox team strives for success together. A company's success is not accomplished alone, and our team has shown what can be achieved when a team works in unity. Our ranking shows more than a company of steadiness and growth but also a company that strives to lead. Our increase in ranking is more than a number; it recognizes us as a leader among Alaskan businesses. As a leader, we provide employment, give back to communities, provide education benefits, and continue to maintain the heritage and culture of our organization. We are a team and a family, and this award is for the hard work and dedication of everyone at CFC.

To read more about the CFC's 2021 Top 49ers ranking, you can visit The 2021 Top 49ers (akbizmag.com) or follow our @CapeFoxCorp on Twitter, Facebook, and Instagram, and LinkedIn. ■

Read more about Alaska Business industries at akbizmag.com



CAPE FOX CORPORATION



Celebrates 50 Years of ANCSA

The Alaska Native Claims Settlement Act (ANCSA) was passed and signed into law by President Richard Nixon on December 18, 1971. Through ANCSA, Congress created the first socially responsible, for-profit corporations tasked with promoting the social, cultural, and economic advancement of their Alaska Native people and communities in perpetuity. The Act established 12 regional corporations, 220 village corporations, and allotted 40 million acres of land among them.

1867 Treaty of Cession was signed. The treaty outlined the terms for the sale of Alaska from Russia to the United States. The United States paid \$7.2 million for Alaska.

1884 First Organic Act was passed by Congress, it established the civil and judicial district of Alaska. This allowed non-indigenous residents of Alaska to stand up a civil government, which included a district governor, a district court with a judge and court clerk, four commissioners, and a United States marshal.

1912 Second Organic Act for Alaska is passed and established Alaska as an incorporated territory of the United States.

1958-1959 Statehood Act passed by Congress, which made Alaska the 49th state of United States, effective on January 3, 1959. The Statehood Act did not specifically address comprehensive land claims by Alaska indigenous peoples.

1966 Alaska Federation of Natives (AFN) formed in response to the land claims issues being brought forth by various Alaska Native groups. AFN consolidated these group's efforts and became the statewide organization to advocate for aboriginal land claims.

1971 Alaska Native land claims legislation passed by Congress. December 18, 1971, President Richard Nixon addressed the delegates of AFN by phone and informed them that he had just signed the Alaska Native Claims Settlement Act into law.

1973 Cape Fox Corporation was formed in 1973 and provides resources for immediate and long-term economic, education, and cultural benefits to its Shareholders.



Building Success Through Strength, Resiliency, and Unity



Check Out the First Annual Cape Fox Benefits & Cares Report

While our Corporation ended 2020 financially stable, there were effects caused by business closures and a canceled tourism season. It is a testament to the strength of Cape Fox Corporation (CFC) that we were able to continue to invest more, increase employment opportunities, and provide more to our Shareholders while facing challenges from the Pandemic. CFC built on its success because of the strength and resiliency of our Corporation, employees, Shareholders, and customers. In 2020, we invested more in our community through philanthropic measures, employment opportunities, healthcare services, and economic development projects.

You can now read the first annual Cape Fox Cares Benefits report, which details everything CFC. Through all our work, CFC stood out because Cape Fox Cares. Our success grew out of our strength, resiliency, and unity, and we owe it to our entire team.

To view the 2020 Cape Fox Benefits and Cares Report visit the following web page –

capefoxcorp.com/cape-fox-cares/#report

Cape Fox Employee Wins a Prestigious 2021 Rasmuson Foundation Fellowship Award



Cape Fox Corporation (CFC) and the Tlingit Alaska Natives of Saxman, Alaska have strong historical connections. CFC strongly believes in keeping the Tlingit culture alive and one way we do that is through art. Tlingit art is special with unique colors and symbols, often with elements of spirituality and functionality. CFC is proud to announce that CFC employee and Shareholder Kenneth "Kelly" White, the CFC In-Residence Artist, was one of ten awardees of a prestigious Fellowship Award from the Rasmuson Foundation. Fellowships are provided to mid-career and mature artists who are given \$18,000 to use for a year-long creative development period.

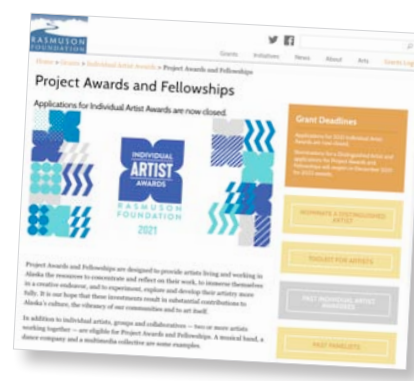
The Rasmuson Foundation was created in 1955 by Jenny Rasmuson to honor her late husband E.A. Rasmuson. It aims to promote a better life for all Alaskans and has recognized exceptional Alaska artists with individual grant awards since 2004. As of this year, the program has made a total of 588 grants to individual Alaska artists: 416 Project Awards, 154 Fellowships, and 18 Distinguished Artist awards

totaling almost \$5.6 million. This year, the Foundation recipients were selected from a pool of nearly 300 applicants by a national panel of artists and creative community leaders from outside of Alaska. Awardees represent 21 Alaska communities and nine artistic disciplines. Artists selected are working with wood and stone, glass and beads, fur and skin.

Kelly is of Tlingit descent and a Northwest Coast artist who is Teikweidi Taanta Kwaan. Kelly is Neix.adi Yutki-Saanya Kwaan, a child of Neix.adi and grandchild of Stikine, Naanyaa.aayi. In 2019, Kelly began his position with CFC as the In-Residence Artist. He has worked on several projects, including panels, logos, and requested art pieces often showcased in CFC commercial business locations.

Kelly's Fellowship Award will allow him to invest in equipment enabling him to share stories of his experiences practicing traditional arts such as storytelling, dancing, carving, and drawing. Kelly will make videos of carvings and create 3D models to use for reference and educational pur-

poses. While Kelly has had a long association with CFC, he has worked hard his entire career to keep the Tlingit culture alive through his art. This fellowship will allow him to expand his knowledge and pieces in new and creative ways. CFC is proud of Kelly with what he has accomplished and looks forward to what Kelly will create with his Fellowship Award. ■



To learn more about the Rasmuson Foundation and their commitment to helping promote a better life for Alaskans, please visit them on the web at – **rasmuson.org**

A Vision Of Hope

From Our 2021-2022 Eugene Trout Scholarship Recipients

Jamilah Merrick

Sh y-a awudanÈixii, Gunalchéesh and Haw'aa for the wonderful opportunity to receive the Eugene Trout scholarship! As a recipient, it gives me the ability to further represent our Tlingit and Haida people through the pursuit of higher education and realize knowledge is not just power; it's the ability to harness that power to create social change for our community.

Currently, I am finishing my Doctoral of Ministry degree in Semiotics and Future Studies from Georgefox University and will graduate in May of 2022. My studies have focused on reparations for Alaska Native/American Indians and African-Americans.

It is my joy to share with our tribe. I am currently working on a documentary on reparations that will be submitted to the Tyler-Perry studio for review. It is my hope that my film will be distributed worldwide and on streaming services and be a catalyst for systemic change to reduce inequality and raise social consciousness to the moral task of social justice for African-Americans that will affect our Alaska Native people as a whole.

I am double headed Raven, Dog Salmon and adopted Killer Whale. My Tlingit name is Akena, which means a dog-salmon swimming up a stream on its belly. I believe when a salmon reaches its destination it does not die but it gives life to new beginnings. It is my hope that my education will be a legacy for our people and others.

With that said, to all the Cape Fox leadership and tribal members, Gunalchéesh. Yan tután, aagáa yéi kgwatee (Have faith and it shall be so). Góok, yagaxtoodláak (were going to make it).

Randy Estrin

Being a recipient of the Eugene Trout scholarship means a lot to me. This scholarship allows me to go to school and not have to worry about money while I'm focusing on my studies. The Eugene Trout scholarship is one of the main scholarships that allow me to attend Haskell Indian Nations University in Kansas and pursue my college degree while living out of state. To me, it is an honor to receive this scholarship and I couldn't be more grateful to receive it.

My hopes for the future include receiving my bachelor's in computer science and somehow using that degree to help my community back home in Ketchikan. Technology has always been my passion, and there will be no shortage of jobs that are centered around technology in the future. I could use this degree to help my tribe in many ways that could be beneficial to the whole community.

The main tips I would give to upcoming students is manage your time, be invested in what you're studying, see the bigger picture, and have discipline. Time management is important because it allows you to plan out all of your assignments and lectures in a way that will allow you to have free time for yourself as well, while not pushing everything to the last minute. Being invested in what you're studying is also important because it allows the work you're doing to become effortless. If you enjoy what you're studying then it becomes easy to read about and do the assignments. Finally, having discipline allows you to make up for the couple of assignments that you really don't feel like doing. When you aren't interested in the topic and you don't have motivation, discipline pushes you to get the assignments done on time.



Jamilah Merrick



Randy Estrin

CONGRATS

To All Of Our Eugene Trout Scholarship Recipients!

The Cape Fox Corporation (CFC) Board of Directors approved Eugene Trout Scholarships for five applicants during the regular Board of Directors Meeting held on July 9-10, 2021. The CFC Board of Directors congratulates the following recipients wishing them all success as they work hard to further their education and careers.

Curtis Peratrovich

Jamilah Merrick

Kiara Hodges

Randy Estrin

Savanna Nieshe

The Eugene Trout Scholarship is open to CFC Shareholders and their immediate families. We encourage you to submit an application for the 2022-2023 academic year!

Applications can be found online at **MYCAPEFOX.com**, or by contacting Shareholder Services at **907.225.5163**.

Support Local Business

With the holiday season quickly approaching, we encourage you to support your many small businesses by shopping early. Below are a few ways to give back to our community.

1. Shop in-store or online. Many offer personal shopping assistance, curbside pick-up, or deliveries.
2. Shop early to avoid low supplies.
3. Buy gift cards to spend later if you do not need anything at the moment.
4. Use social media to share and post your buying experience.



FacesofKetchikan.com



Commercial News

Local Events That Help Shape Who We Are



Cape Fox Corporation's (CFC) commercial businesses

had a busy summer with the return of cruise ships. We were delighted to welcome back many friends, neighbors, and tourists to our shores again. As cruise season winds down, and we head into fall, CFC businesses are delighted to start planning new community events, announce new recognition for our marketing efforts, and implement new new ideas for the upcoming holidays. The end of cruise season also means that the holidays are approaching so be on the lookout for holiday specials and delights when you enter our restaurants or stores.

Cape Fox Lodge

Throughout 2021 we have been hopeful. We have seen cruises return to the shores of Alaska. And, now we can celebrate even more because in August 2021, Cape Fox Lodge (CFL) has been recognized as a 2021 Travelers' Choice award winner. This achievement celebrates businesses that consistently deliver fantastic experiences to guests. This award is earned because of great traveler reviews on TripAdvisor over the last 12 months. CFL's mission is to ensure guests enjoy their stay, their accommodations, and the community where we live and work. Everyone at CFC and CFL are honored by this award and proud of the excellent team who work at the Lodge every day to ensure each guest remains happy and satisfied.

Congratulations, Cape Fox Lodge!



CFL is delighted to announce that we are once again hosting our annual Maker's Market. This year's event will be December 17th-19th. There will be live music, cocktails, food, and of course you can shop local vendors and artists. This is a great event for finishing up the last-minute holiday shopping while supporting small and local businesses.

Dining

Bar Harbor Ale House – Throughout 2021 we have been fortunate to receive many awards and tributes. CFC is delighted to

add one more accolade to our list. Bar Harbor Ale House (Bar Harbor) was awarded a badge of honor by Restaurant Guru for a 2021 Recommended Restaurant. Bar Harbor was recognized as having the best BBQ in Ketchikan and having the best interior. CFC is



proud of the team that stands behind Bar Harbor. Great job, Bar Harbor Ale House, and your Best BBQ in Ketchikan award!



108 Taphouse and Burger Bar (108 Taphouse) believes that we are bringing people together by providing a place in the community with handcrafted ingredients, one-of-a-kind cocktails, and sublime cuisine. 108 Taphouse has a unique menu that brings tourists and locals together in a warm, comfortable setting. Now, we are delighted to announce that 108 Taphouse has a new website, 108taphouse.com, that is bound to awaken your appetite. You can almost smell the aromas and taste the unique cocktails right from the page. Check it out! It will make you go back for seconds. ■



CAPE FOX LODGE Presents

Winter 2021

MAKER'S MARKET

DECEMBER 17TH-19TH 2021

Live Music, Cocktails, Shop Local Vendors & Artists

Friday 17th- 5pm-8pm -
\$5 Appetizer Buffet Included (Adults Only)

Saturday 18th- 10am-5pm
FREE

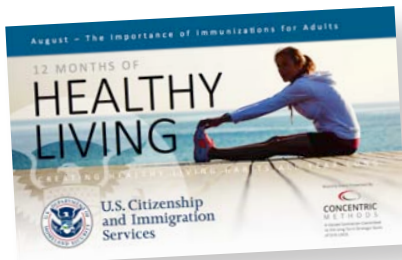
Sunday 19th- 10am-5pm
FREE

Cape Fox Federal Contracting Group HIGHLIGHTS

Concentric Methods

U.S. Citizenship and Immigration Services

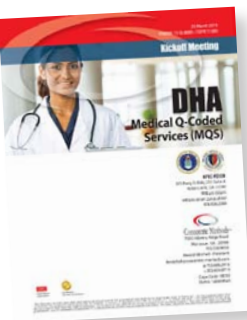
In recognition of National Immunization Month, Concentric Methods (CM) facilitated a workshop for the U.S. Citizenship and Immigration Services on *"The Importance of Immunizations for Adults: Protecting Yourself from Serious Illness and Helping Prevent Outbreaks to Keep Others Safe"* on August 10, 2021. Our facilitator, Oluwayomi Adekeye, MD, MPH, an experienced doctor



double-board certified in Occupational and Environmental Medicine and Internal Medicine, is CM's Medical Director and our Staff Physician on the FDA contract. Dr. Adekeye provided valuable information on what vaccines are and why do we need them, types of vaccines, how vaccines work, vaccination myths, and herd immunity.

U.S. Air Force

The U.S. Air Force has awarded CM six high-quality health services task orders designed to supplement the medical staff at Department of Defense Military Treatment Facilities. CM



positions include a Medical Laboratory Technician, Operating Room Registered Nurse, Nurse Practitioner, Physician Assistants, Registered Nurse Case Manager, and Licensed Vocational Nurse, located at Nellis AFB, NV, Shaw AFB, SC, Dover AFB, DE, and Langley AFB, VA. These task orders were awarded under the Department of Defense, Defense Health Agency Medical Q-Coded Services (MQS) Multiple Award Indefinite Delivery/Indefinite Quantity contract. It has a 12-month base period plus four option years.

Eagle Health

National Institutes of Health

Eagle Health (EH) was awarded a competitive five-year contract providing comprehensive occupational medical services to support the National Institutes of Health (NIH) at clinical facilities in Maryland, North Carolina, and Montana. EH brings a team of over 40 clinical and administrative



professionals who deliver work-related medical and counseling services for the Occupational Medical Service (OMS). These services are designed to address the potential of exposure to environmental, sociological, and occupational health matters for the entire NIH population.

Harold Mitchell, President of EH stated, "EH's selection on this contract is representative of our Occupational Health & Safety division leadership and the professionalism of our team, commitment to quality, and our ability to manage the competing demands of every contract."

U.S. Army Medical Research Acquisition Activity

The U.S. Army Medical Research Acquisition Activity (USAMRAA) issued EH a single-award, firm-fixed-price contract to provide general administration, financial management, and human resource support services to the Telemedicine and



Advanced Technology Research Center (TATRC) at Fort Detrick, Maryland. As an Army Medical Research Lab, TATRC develops advanced medical technologies to optimize Warfighter performance and casualty care, focusing on the critical areas of computational biology, medical modeling and simulation, healthcare information technologies, and operational telemedicine.

Cape Fox Mountain Point

Mountain Point Expands its Construction Capabilities and Customer Base

Cape Fox Mountain Point (CFMP) rounded out its first year in the SBA 8(a) program with several significant awards with the US Air Force, Customs and Border Protection, and the US Army Corps of Engineers.



Since July, CFMP has been awarded 10 contracts with US Customs and Border Protection (CBP). These contracts include a variety of construction and facilities related repair services including security

gate replacement, highway paving, heating and ventilation repairs, storm damage repairs, and chiller and power generation.

To complete the government fiscal year for 2021, CFMP received an award to repair a secure operations center (SCIF) for the US Army Corps of Engineers (USACE) at Randolph Air Force Base in Fort Worth Texas.



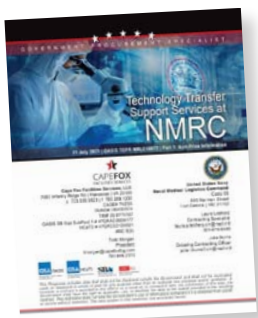
The USACE Fort Worth District manages one of the largest military construction programs in the Corps and supports customers with

design and construction projects at 17 active Army and Air Force installations in Texas, New Mexico, and Louisiana. Randolph Field project was the largest construction project undertaken by the USACE since the Panama Canal.

Cape Fox Facilities Services

Naval Medical Research Center

The Naval Medical Research Center (NMRC) enhances the health, safety, readiness, and



performance of Navy and Marine Corps personnel through basic and applied biomedical research. The NMRC mission includes

identifying infectious disease threats of military and public health importance, and to develop and to evaluate interventions and products to mitigate those threats.

In August, CFFS was awarded a new 5-year contract with NMRC to provide support services for the partnering and licensing of Navy technology for the purpose of leveraging NMRC capabilities and commercializing biomedical inventions developed largely within the NMRC Research and Development enterprise. The scope of work includes assisting in the implementation of policy, strategy, plans, and guidelines, and to assist in the commercialization of Navy technology through appropriate marketing and licensing support efforts.

Saxman One

Saxman One, LLC (SxO) has just finished its first summer managing advanced internship programs for the Office of Naval Research (ONR). ONR provides opportunities for college students and high school



students to participate in Science, Technology, Engineering, and Mathematics (STEM) research at 47 Department of Navy laboratories around the country for 10 weeks.

Many of the interns go on to careers with the U.S. Navy. Recruiting for summer 2022 is already underway as SxO works with ONR and the research labs to find the next generation of Naval scientists and engineers.

SxO also just completed the first summer with ONR's Naval Horizons where promising high school and college students are introduced to cutting-edge STEM topics through an online mentorship program. After learning about actual research from Naval researchers, participants enter an essay contest where they imagine the U.S. Navy and Marine Corps of the future. ■

Cape Fox Welcomes a New Federal Subsidiary – Cape Fox Endeavor

We are very pleased to announce that Cape Fox is adding a new Federal subsidiary to its Federal Contracts Group (FCG) – **Cape Fox Endeavor.**

Endeavor means trying hard to do or achieve something, which is why Cape Fox Endeavor (CFE) will take an agile approach to get the job done. This new subsidiary will focus on five areas of expertise, professional, technology, legal, medical, and engineering services. CFE will bring expertise from previous subsidiaries and experience in recruiting industry experts to provide agile solutions and attain mission success for each of our customers. Having a subsidiary with a more agile services approach will open up the potential for government procurements in the 8(a) markets. CFE will be the operational leader who can modernize, adapt, and strengthen government systems by using a flexible, agile approach that will align everyone with the same vision, which leads to Mission Success!



CAPEFOX
ENDEAVOR



Cape Fox Corporation
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Ketchikan, AK 99901

Contact Us

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Ketchikan, AK 99901
P: 907.225.5163
F: 907.225.3137

Shareholder Services
Email: shareholderservices@capefoxcorp.com

Cape Fox Tours
PO Box 8558
Ketchikan, AK 99901
907.225.4846

Village Store
2711 Killer Whale Ave
Ketchikan, AK 99901
907.225.4421

Cape Fox Lodge
800 Venetia Ave
Ketchikan, AK 99901
907.225.8001

Dockside Galley
2843 S Tongass Ave
Ketchikan, AK 99901
907.225.4885

Sweet Mermaids
340 Front Street
Ketchikan, AK 99901
907.225.3287

Bar Harbor Ale House
55 Schoenbar Ct
Ketchikan, AK 99901
907.225.2813

**108 Tap House and
Burger Bar**
108 Main St
Ketchikan, AK 99901
907.225.1080

2021 Upcoming Events

- **October 31st – Halloween Day**
- **November 11th – Veterans Day**
CFC Manassas and Saxman offices closed
- **November 25th – Thanksgiving Day**
CFC Manassas and Saxman offices closed
- **November 26th – Native American Heritage Day**
CFC Saxman office closed
- **December 9-10th – Q4 Board of Directors Meeting / Strategic Planning Meeting**
TBD
- **December 20th – January 2nd – Christmas**
CFC Saxman office closed
- **December 24th – Christmas Eve**
Manassas office closed
- **December 31st – New Year's Eve**
Manassas office closed

CFC Mission

It is the mission of CFC to grow and maintain a strong financial foundation by profitably managing financial and land resources to provide immediate and long-term economic, education, and cultural benefits for Shareholders.